

Intergovernmental Cooperation Authority for Harrisburg

Minutes of the Governing Board

Regular Meeting

August 26, 2026

Temple University Harrisburg, Strawberry Square, Harrisburg PA

hbgica.org

Members in Attendance	Mr. Doug Hill, Chair Ms. Kathy Speaker MacNett Mr. Charlie DeBrunner	A Quorum Was Recognized
Ex-Officio Members in Attendance	Mr. Bryan McCutcheon, City of Harrisburg Mr. Michael Wood, Pennsylvania Office of the Budget	
In Attendance	Mr. Jeffrey Stonehill, Authority Manager Mr. Michael Cassidy, General Counsel	
Meeting Begins		3:01 p.m.
Welcome by Doug Hill, Chair	Mr. Hill opened the meeting. Mr. Hill noted the appointment to the ICA Board of Mr. Jimmy Pianka. Mr. Pianka is unable to attend this meeting, but will hopefully join the next meeting. Mr. Pianka fills the final open seat on the ICA Board. Mr. Hancock was unable to attend.	
Approval of the Minutes July 8, 2026	On a motion by Ms. MacNett, Second by Mr. DeBrunner, the minutes were approved.	The minutes were approved by a vote of 3-0.
Report by the Chair	Mr. Hill reported that he had met with the Mayor and her senior staff. There were discussions on a broad range of topics. Mr. Hill also noted that there was a meeting of the Local Economic Revitalization Tax Assistance (LERTA) work group. The group made some	

	progress on developing a consensus for a LERTA eligibility with the Harrisburg School District. Mr. Hill noted that there is now a revised draft LERTA plan. The School District asked to split eligibility into two types of projects. Mr. Hill reviewed some other discussion points. Hopefully, by the next ICA Board meeting, there can be a LERTA discussion.	
Discussion with Ryan Unger of the Capital Region Economic Development Corporation to Review Ongoing Efforts to Develop a Comprehensive Economic Development Plan for Downtown	Mr. Hill welcomed Mr. Unger to the meeting. Mr. Unger thanked the ICA Board for their support and discussed the role of the PA Downtown Center. Mr. Unger noted the results of the online perceptions survey. Mr. Unger discussed the in-person focus group meetings around the community. There will be some concept designs to kickstart the downtown revitalization. Mr. Unger noted the shift from office space to downtown residential. He noted the perceptions of safety and cleanliness, public lighting, and the Business Improvements District. He discussed housing and events. Mr. Unger mentioned the challenge of downtown parking. Mr. Stonehill asked about projects that can be done quickly to demonstrate progress. Mr. Unger mentioned public art.	
Discussion with Rich Farr, Capital Area Transit (RABBIT Transit) to Discussion Ongoing Transit Oriented Economic Development in Harrisburg	Mr. Hill welcomed Mr. Rich Farr who presented a simple handout to the ICA Board. His theme is how can transit make Harrisburg stronger. He gave background on the size and breadth of his organization. Mr. Farr talked about transit as infrastructure. He noted some of the rider issues and frustrations. He used an example of building things where transit is not located.	

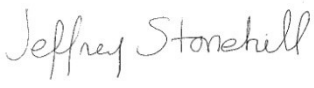
	He discussed the importance of downtown Harrisburg. Mr. Farr explained the reexamination of key bus routes. He reviewed key bus corridors. Mr. Farr talked about resources and partners in building transit corridors. Mr. Farr reviewed their construction plans along Market and Cameron Street. He noted that Market Street must be two-way again in downtown. They are abandoning the Market Square transfer station. Mr. Stonehill asked how the development would help revitalization of Market Street and Cameron Street. Mr. DeBrunner asked about traffic at Market and Cameron streets. Mr. Hill asked about traffic signal technology to assist the flow of buses. Mr. Hill asked about ridership statistics. Ms. MacNett asked about coordination with train service. Mr. Farr discussed the challenge of coordination with airport service. Ms. MacNett asked about bicycle refurbishment partnerships. Mr. Farr talked about e-bikes and bus rules. Mr. Stonehill talked about Market Square improvements. Mr. Farr was invited back as plans develop.	
Update on City Finances	Mr. Hill noted that the City is working upon the annual update to the Five-Year Financial Plan. He introduced Bryan McCutcheon, Accounting Manager for the City of Harrisburg, who reviewed three handouts. Mr. McCutcheon talked about the budget preparation. He noted Marita Kelley is back as a consultant helping with the budget. He explained that the City has not yet provided the mid-year financial	

	report to City Council. It would have been a June 30th look at finances, but he can do it through July now. Mr. McCutcheon has done projections on both revenue and expenses through the end of 2026 for both the budget and the Five-Year Plan. Mr. DeBrunner explained that he would prefer the mid-year report to Council be earlier in the fiscal year. Mr. McCutcheon thanked Antonio Megna for his assistance. He then reviewed a draft of some of the numbers required for Five-Year Plan. He noted the impact of the Broad Street Market project on budget numbers. He noted the increase for Capital Fire Protection. He noted the impact of the FNB Stadium project reimbursement. He discussed the use of Fund Balance. The City received RCAP grant money to assist with the cost of the Broad Street Market project, which will be delivered in the future through reimbursement. Mr. Stonehill asked if the Broad Street Market asset was in the General Fund. Mr. DeBrunner talked about the unfortunate lack of debt for funding the gap on the Broad Street Market project. Mr. Stonehill noted the lack of credit rating. Mr. Stonehill and Mr. DeBrunner discussed various project funding ideas. Ms. MacNett asked if forecasts include tax rate increases. Mr. McCutcheon replied that forecasts do not contemplate tax rate increases. Ms. MacNett asked about Other Post Employment Benefit liability annual pay-as-you-go funding. Mr. Hill noted that the liability is going down.	
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	Mr. McCutcheon reviewed a forecast for the Neighborhood Services Fund. Mr. DeBrunner noted significant encumbrances for the Broad Street Market project. Mr. McCutcheon reviewed a mid-year review of the General Fund. Mr. McCutcheon reviewed the mid-year review of the Neighborhood Services Fund. Mr. DeBrunner discussed his view of the use of the Neighborhood Services Fund. Mr. Hill invited Mr. Megna and Ms. Kelley to the table. Mr. McCutcheon discuss about separating Parks Maintenance and Sanitation which are both in the fund. There was discussion about the proper use of the Neighborhood Services Fund. Mr. Megna gave his thoughts. There a lot of different options on the table. Ms. Kelley gave her thoughts. The fund is looking more like a proprietary fund structure. Mr. Hill asked for an update on the timeline for the Five-Year Plan. Mr. Stonehill detailed the plan approval schedule. Mr. Hill covered some of the things we will be looking for in the Five-Year Plan. Ms. MacNett asked about a discussion about administration of the budget throughout the year. Mr. Hill summarized the next steps for the Five-Year Plan.	
Authority Manager's Report	Mr. Stonehill provided the financial report for July and part of August 2026. Mr. Stonehill noted upcoming revenue from the PA Department of Community and Economic Development.	
Public Comments	Dr. Benjamin Henry, Superintendent Harrisburg School District, thanked the	

	attendees. He noted the ongoing LERTA discussion. Mr. Brian Kimmet, from Rock the Capitol, was present and asked about the insurance proceeds for the Broad Street Market. Ms. MacNett brought up the enhancements to the market building that were required.	
Adjourn meeting at 4:33 p.m.	Motion by Ms. MacNett. A second was not required.	Approved 3-0.

Respectfully submitted:

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Jeffrey M. Stonehill, Authority Manager

SIGN-IN SHEET (ICA)

8/26/2026

Required of all attendees for an official record of public participation

[illegible]

Summary of Bills Paid – Intergovernmental Cooperation Authority for Harrisburg

Report – July 1, 2026 to August 26, 2026

	Starting balance (July 1):		\$49,571.18
7/1/26	Pursuit Coworking (Startup Harrisburg)	\$98.15	\$49,473.03
7/1/26	Digital Ocean	\$12.72	\$49,460.31
7/1/26	Digital Ocean	\$11.01	\$49,449.30
7/2/26	Factory 44	\$40.00	\$49,409.30
7/8/26	Factory 44	\$220.00	\$49,189.30
7/13/26	Johnson Duffie (April-May)	\$1,620.00	\$47,569.30
7/10/26	MESH PA 2 (June-July)	\$9,450.00	\$38,119.30
7/7/26	PA Media Group (July Ad)	\$209.06	\$37,910.24
7/31/26	Monthly Interest on Checking	+\$0.35	\$37,910.59
8/3/26	Pursuit Coworking (Startup Harrisburg)	\$98.15	\$37,812.44
8/3/26	Digital Ocean	\$12.72	\$37,799.72
8/3/26	Digital Ocean	\$6.87	\$37,792.85
8/11/26	Westfield Insurance	\$81.00	\$37,711.85
8/13/26	Westfield Insurance	\$449.00	\$37,262.85
8/20/26	PA Media Group (Aug Ad)	\$209.06	\$37,053.79
8/26/26	Johnson Duffie (June-July)	\$760.00	\$37,053.79
8/26/26	MESH PA 2 (Aug)	\$5,250.00	\$36,293.79
8/26/26	Estimated Balance (August 26, 2026)		\$31,043.79

The ICA has submitted two invoices to DCED: one for 2025-2026 and a second for 2026-2027 to bring our accounts fully up to date. We anticipate remittance sometime in the next 60-days.

CITY OF HARRISBURG
MID-YEAR REVIEW - PROJECTION FOR FULL YEAR 2026
PROJECTIONS INCLUDE BASIS OF YTD ACTUALS THRU JULY 2026

<u>DESCRIPTION</u>	<u>General Fund</u>	<u>Neighborhood Services Fund</u>
Cash fund balance as of 12/31/2025	14,363,623	5,061,001
2026 projected revenue	103,403,603	21,934,037
2026 projected expenditures	<u>(102,418,576)</u>	<u>(21,590,853)</u>
Cash fund balance as 12/31/2026 (projected)	15,348,650	5,404,185
Less: encumbrances balance (projected) - Broad Street Market	(7,929,469)	
Less: other encumbrances balance (projected)	<u>(4,540,490)</u>	<u>(863,634)</u>
Budgetary fund balance as 12/31/2026 (projected)	<u>2,878,691</u>	<u>4,540,551</u>

CITY OF HARRISBURG
SUMMARY MID-YEAR REVIEW - GENERAL FUND
JULY 31, 2026

DESCRIPTION	Current 2026 Budget	Actuals thru YTD 7/31/2026	Projection for FY 2026	
RE Taxes	16,605,200	14,610,114	16,588,587	
RE Transfer Tax	1,125,000	774,407	1,125,000	
Hotel Tax	1,000,000	-	1,000,000	
EIT	18,937,969	10,623,086	19,554,455	
LST	6,868,170	3,598,885	6,652,655	
Mercantile/Business Privilege Taxes	8,700,000	5,585,528	8,681,417	
Dept. of Administration	469,882	268,253	437,265	
Dept. of Building and Housing	1,900,000	1,453,029	2,265,958	
Dept. of Public Safety	2,000,000	1,114,969	1,911,376	
Dept. of Public Works	617,671	12,365	618,174	
Dept. of Parks/Recreation	18,566	7,048	10,000	
Fines and Forfeits	858,329	488,300	954,001	
Licenses and Permits	305,000	158,848	292,510	
Rental Revenue	95,481	165,642	181,870	
Intergovernmental Revenue	18,850,000	7,000,200	18,850,000	includes additional \$7,000,000 in capitol fire protection allocation
Misc Revenue, including ins recovery	12,665,900	3,260,909	12,024,793	includes \$8,798,024 in anticipated ins proceeds - BSM project
Interest Income	650,000	392,532	689,698	
Other Financing Sources	75,000	417	75,000	
Interfund Transfers	11,490,844	-	11,490,844	includes \$6,000,000 in anticipated RACP award - FNB Field upgrade
Total Revenue	103,233,012	49,514,532	103,403,603	
City Council	573,296	263,909	452,746	
Office of the Mayor	728,013	303,048	568,732	
City Controller	185,441	106,966	184,124	
City Treasurer	768,159	452,560	707,714	Summary:
Office of the City Solicitor	1,384,688	666,705	1,306,579	Cash FB @ 12/31/2025
Business Administrator	386,235	106,868	252,119	
Bureau of Financial Management	880,884	359,461	756,892	Total 2026 projected revenue
Grants Management	181,410	95,147	155,095	
Communications	528,163	247,162	469,806	Total 2026 projected expenses
Information Technology	3,687,511	1,843,064	3,580,516	
Human Resources	729,412	315,257	641,030	
Licensing, Taxation, Support	948,699	453,829	835,300	
General Expenses	20,358,308	12,660,841	23,315,655	
Interfund Transfers	5,300,333	659,364	7,622,110	
				Cash FB @ 12/31/2026
				15,348,650

CITY OF HARRISBURG
SUMMARY MID-YEAR REVIEW - GENERAL FUND
JULY 31, 2026

DESCRIPTION	Current 2026 Budget	Actuals thru YTD 7/31/2026	Projection for FY 2026
Bureau of Planning	523,199	183,828	438,700
Bureau of Codes	1,587,624	757,644	1,332,131
Business Resources Development	120,879	34,265	60,870
Bureau of Police	20,967,423	10,027,998	18,078,197
Bureau of Fire	15,564,455	6,873,477	15,642,889
Traffic and Engineering	4,476,230	1,603,606	3,580,893
Vehicle Management Center	4,325,066	2,003,373	3,875,509
Facilities Maint/Special Projects	27,153,357	7,757,308	16,981,709
Parks, Recreation, and Enrichment	1,955,761	812,422	1,579,260
Total Expenses	113,314,546	48,588,102	102,418,576

CITY OF HARRISBURG
SUMMARY MID-YEAR REVIEW - NEIGHBORHOOD SERVICES FUND
JULY 31, 2026

<u>DESCRIPTION</u>	<u>Current 2026 Budget</u>	<u>Actuals thru YTD 7/31/2026</u>	<u>Projection for FY 2026</u>		<u>Personnel</u>	<u>Services</u>	<u>Supplies</u>	<u>Other</u>	<u>Transfers Out</u>	<u>Total</u>
refuse	5,000,000	2,944,147	5,000,000							
disposal	11,000,000	6,220,011	11,000,000	25660000	5,557,988	11,115,234	518,353	858,131		18,049,706
other collection fees	30,000	968	7,500							
collection liens principal	70,400	46,499	61,113	25880830	1,264,276	107,603	181,408	128,000		1,681,287
collection liens interest	9,600	16,213	24,643							
sanitation/disposal escrow	12,500	11,455	15,000	25675640	271,338	348,040	55,586	170,273	194,897	1,040,134
disposal liens principal	150,000	115,979	153,967							
disposal liens interest	30,000	21,396	24,072	25676640	108,454	166,163	15,196	63,755	32,746	386,314
other recycling revenue	80,000	-	80,000							
CDBG reimbursement - demolition	25,000	-	17,500	25677640	54,574	83,176	8,070	36,616	40,276	222,712
other public works revenue	5,000	-	5,000							
grant proceeds	60,000	-	60,000	28660640					210,700	210,700
demolition collection revenue	25,000	-	25,000							
insurance reimbursement for damage	2,500	-	2,500							
refunds of expenditures	-	579	1,000							
employee medical contributions	210,000	107,435	186,221	Total Expenses (projection for 2026)						21,590,853
interest income	200,000	82,631	136,567							
sale of assets	20,000	33,185	33,185							
interfund transfers	3,473,884	-	3,473,884							
Steelton	1,046,433	637,415	1,009,443							
Penbrook	391,814	229,537	393,492							
Paxtang	225,029	130,637	223,950							
Total Revenue	22,067,160	10,598,087	21,934,037							

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MID-YEAR REVIEW OF GENERAL FUND, INCLUSIVE OF PROJECTION FOR FULL YEAR 2026

PROJECTION FOR 2026 INCLUDES BASIS OF ACTUALS THRU JULY 2026

<u>Budget Unit and Description</u>	<u>Personnel</u>	<u>Services</u>	<u>Supplies</u>	<u>Other - Capital</u>	<u>Other - Remainder</u>	<u>Total Other</u>	<u>Totals</u>
10101000 - City Council - 2026 projection	368,838	69,881	14,027	-	-	-	452,746
10101000 - City Council - 2026 current budget	391,280	156,816	25,200	-	-	-	573,296
resulting under-budget (over budget)	22,442	86,935	11,173	-	-	-	120,550
10102000 - Mayor's Office - 2026 projection	523,546	27,578	17,608	-	-	-	568,732
10102000 - Mayor's Office - 2026 current budget	655,122	54,891	18,000	-	-	-	728,013
resulting under-budget (over budget)	131,576	27,313	392	-	-	-	159,281
10103000 - Controller's Office - 2026 projection	183,100	1,024	-	-	-	-	184,124
10103000 - Controller's Office - 2026 current budget	184,191	1,250	-	-	-	-	185,441
resulting under-budget (over budget)	1,091	226	-	-	-	-	1,317
10104000 - Treasurer's Office - 2026 projection	521,689	66,000	5,000	115,025	-	115,025	707,714
10104000 - Treasurer's Office - 2026 current budget	506,159	106,000	11,000	145,000	-	145,000	768,159
resulting under-budget (over budget)	(15,530)	40,000	6,000	29,975	-	29,975	60,445
10105000 - City Solicitor - 2026 projection	742,186	496,100	68,293	-	-	-	1,306,579
10105000 - City Solicitor - 2026 current budget	939,704	381,806	63,178	-	-	-	1,384,688
resulting under-budget (over budget)	197,518	(114,294)	(5,115)	-	-	-	78,109
10210000 - BA's Office - 2026 projection	169,026	82,093	1,000	-	-	-	252,119
10210000 - BA's Office - 2026 current budget	224,827	158,008	3,400	-	-	-	386,235
resulting under-budget (over budget)	55,801	75,915	2,400	-	-	-	134,116
10212000 - Financial Mngmt - 2026 projection	500,000	254,392	2,500	-	-	-	756,892
10212000 - Financial Mngmt - 2026 current budget	552,135	323,949	4,800	-	-	-	880,884

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MID-YEAR REVIEW OF GENERAL FUND, INCLUSIVE OF PROJECTION FOR FULL YEAR 2026

PROJECTION FOR 2026 INCLUDES BASIS OF ACTUALS THRU JULY 2026

<u>Budget Unit and Description</u>	<u>Personnel</u>	<u>Services</u>	<u>Supplies</u>	<u>Other - Capital</u>	<u>Other - Remainder</u>	<u>Total Other</u>	<u>Totals</u>
resulting under-budget (over budget)	52,135	69,557	2,300	-	-	-	123,992
10213000 - Bureau of Grants - 2026 projection	151,095	4,000	-	-	-	-	155,095
10213000 - Bureau of Grants - 2026 current budget	173,410	8,000	-	-	-	-	181,410
resulting under-budget (over budget)	22,315	4,000	-	-	-	-	26,315
10214000 - Communications - 2026 projection	389,806	9,000	3,000	68,000	-	68,000	469,806
10214000 - Communications - 2026 current budget	432,663	22,500	5,000	68,000	-	68,000	528,163
resulting under-budget (over budget)	42,857	13,500	2,000	-	-	-	58,357
10216000 - Info Technology - 2026 projection	567,670	1,113,043	408,538	1,491,265	-	1,491,265	3,580,516
10216000 - Info Technology - 2026 current budget	608,021	1,113,043	475,182	1,491,265	-	1,491,265	3,687,511
resulting under-budget (over budget)	40,351	-	66,644	-	-	-	106,995
10217000 - Human Resources - 2026 projection	497,226	141,304	2,500	-	-	-	641,030
10217000 - Human Resources - 2026 current budget	525,266	197,966	6,180	-	-	-	729,412
resulting under-budget (over budget)	28,040	56,662	3,680	-	-	-	88,382
10224000 - Licensing, Taxation, Support - 2026 projection	481,802	303,945	49,553	-	-	-	835,300
10224000 - Licensing, Taxation, Support - 2026 current budget	544,791	343,158	60,750	-	-	-	948,699
resulting under-budget (over budget)	62,989	39,213	11,197	-	-	-	113,399
10335000 - Planning - 2026 projection	271,131	163,569	4,000	-	-	-	438,700
10335000 - Planning - 2026 current budget	295,833	223,366	4,000	-	-	-	523,199
resulting under-budget (over budget)	24,702	59,797	-	-	-	-	84,499

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MID-YEAR REVIEW OF GENERAL FUND, INCLUSIVE OF PROJECTION FOR FULL YEAR 2026

PROJECTION FOR 2026 INCLUDES BASIS OF ACTUALS THRU JULY 2026

<u>Budget Unit and Description</u>	<u>Personnel</u>	<u>Services</u>	<u>Supplies</u>	<u>Other - Capital</u>	<u>Other - Remainder</u>	<u>Total Other</u>	<u>Totals</u>
10337000 - Codes - 2026 projection	1,277,131	25,000	30,000	-	-	-	1,332,131
10337000 - Codes - 2026 current budget	1,505,774	35,550	46,300	-	-	-	1,587,624
resulting under-budget (over budget)	228,643	10,550	16,300	-	-	-	255,493
10339000 - Business Development - 2026 projection	58,170	2,500	200	-	-	-	60,870
10339000 - Business Development - 2026 current budget	113,679	7,000	200	-	-	-	120,879
resulting under-budget (over budget)	55,509	4,500	-	-	-	-	60,009
10442000 - Bureau of Police - 2026 projection	15,663,844	1,786,841	342,269	285,243	-	285,243	18,078,197
10442000 - Bureau of Police - 2026 current budget	18,082,728	1,958,635	599,060	327,000	-	327,000	20,967,423
resulting under-budget (over budget)	2,418,884	171,794	256,791	41,757	-	41,757	2,889,226
10451000 - Bureau of Fire - 2026 projection	11,796,786	665,753	380,350	2,800,000	-	2,800,000	15,642,889
10451000 - Bureau of Fire - 2026 current budget	11,515,449	753,648	443,125	2,852,233	-	2,852,233	15,564,455
resulting under-budget (over budget)	(281,337)	87,895	62,775	52,233	-	52,233	(78,434)
10660000 - Traffic and Engineering - 2026 projection	1,093,084	1,342,620	656,793	488,396	-	488,396	3,580,893
10660000 - Traffic and Engineering - 2026 current budget	1,120,413	1,679,512	1,091,726	584,579	-	584,579	4,476,230
resulting under-budget (over budget)	27,329	336,892	434,933	96,183	-	96,183	895,337
10660630 - Vehicle Management - 2026 projection	600,472	1,530,990	1,634,764	109,283	-	109,283	3,875,509
10660630 - Vehicle Management - 2026 current budget	618,877	1,745,378	1,848,870	111,941	-	111,941	4,325,066
resulting under-budget (over budget)	18,405	214,388	214,106	2,658	-	2,658	449,557
10667000 - Facilities Maintenance - 2026 projection	1,084,674	912,938	230,649	14,753,448	-	14,753,448	16,981,709
10667000 - Facilities Maintenance - 2026 current budget	1,266,609	1,515,544	314,233	24,056,971	-	24,056,971	27,153,357
resulting under-budget (over budget)	181,935	602,606	83,584	9,303,523	-	9,303,523	10,171,648

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MID-YEAR REVIEW OF GENERAL FUND, INCLUSIVE OF PROJECTION FOR FULL YEAR 2026

PROJECTION FOR 2026 INCLUDES BASIS OF ACTUALS THRU JULY 2026

<u>Budget Unit and Description</u>	<u>Personnel</u>	<u>Services</u>	<u>Supplies</u>	<u>Other - Capital</u>	<u>Other - Remainder</u>	<u>Total Other</u>	<u>Totals</u>
10880810 - Parks Recr and Enrichment - 2026 projection	991,913	345,684	241,663	-	-	-	1,579,260
10880810 - Parks Recr and Enrichment - 2026 current budget	1,296,295	372,450	287,016	-	-	-	1,955,761
resulting under-budget (over budget)	304,382	26,766	45,353	-	-	-	376,501
10288000 - General Expenses - 2026 projection	18,140,874	3,647,910	-	-	1,526,871	1,526,871	23,315,655
10288000 - General Expenses - 2026 current budget	15,428,813	3,424,098	-	-	1,505,397	1,505,397	20,358,308
resulting under-budget (over budget)	(2,712,061)	(223,812)	-	-	(21,474)	(21,474)	(2,957,347)
10289000 - Transfers - 2026 projection	-	-	-	-	7,622,110	7,622,110	7,622,110
10289000 - Transfers - 2026 current budget	-	-	-	-	5,300,333	5,300,333	5,300,333
resulting under-budget (over budget)	-	-	-	-	(2,321,777)	(2,321,777)	(2,321,777)
Totals - 2026 projection	56,074,063	12,992,165	4,092,707	20,110,660	9,148,981	29,259,641	102,418,576
Totals - 2026 current budget	56,982,039	14,582,568	5,307,220	29,636,989	6,805,730	36,442,719	113,314,546
resulting under-budget (over budget)	907,976	1,590,403	1,214,513	9,526,329	(2,343,251)	7,183,078	10,895,970

Table 1
Operating Forecasts ¹ 2025-2030

	Actuals 2025	Forecast 2026	Forecast 2027	Forecast 2028	Forecast 2029	Forecast 2030
Revenues	\$72,396,383	\$103,403,603	\$78,401,671	\$81,622,081	\$78,989,684	\$79,185,688
Expenses prior to Capital Expenditures	72,014,821	82,307,916	73,625,645	74,381,901	75,645,720	76,917,178
Capital Expenditures	4,477,192	20,110,660	11,187,640	3,200,000	2,850,000	2,500,000
Total Expenses	76,492,013	\$102,418,576	84,813,285	77,581,901	78,495,720	79,417,178
Operating Change in Cash Fund Balance	(4,105,630)	985,027	(6,411,614)	4,040,180	493,964	(231,490)
Beginning Cash Fund Balance	\$18,469,253	\$14,363,623	15,348,650	\$8,937,036	12,977,216	\$13,471,180
Ending Cash Fund Balance	\$14,363,623	\$15,348,650	\$8,937,036	12,977,216	\$13,471,180	\$13,239,690
Ending Cash Fund Balance % of Total Expenses	19%	15%	11%	17%	17%	17%

¹ Operating forecast includes General Fund revenue and expenditure activity. For the purposes of these projections, transfers to the Debt Service Fund are reflected as operating expenses.

² Includes a reimbursement transfer of \$6,000,000 from the Harrisburg Senators Fund, relative to the FNB Field stadium upgrade project.

The projections show positive Ending Cash Fund Balances from fiscal years 2025 through 2030 and the ability to maintain levels that exceed General Fund balance targets throughout the projection period. After each fiscal year, the City will assess its fund balance relative to target minimum levels and allocate any unspent budget funds to bring them into full compliance, if necessary.

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CITY OF HARRISBURG
MID-YEAR REVIEW - PROJECTION FOR FULL YEAR 2026
PROJECTIONS INCLUDE BASIS OF YTD ACTUALS THRU JULY 2026

<u>DESCRIPTION</u>	General Fund	Neighborhood Services Fund
Cash fund balance as of 12/31/2025	14,363,623	5,061,001
2026 projected revenue	103,403,603	21,934,037
2026 projected expenditures	<u>(102,418,576)</u>	<u>(21,590,853)</u>
Cash fund balance as 12/31/2026 (projected)	15,348,650	5,404,185
Less: encumbrances balance (projected) - Broad Street Market	(7,929,469)	
Less: other encumbrances balance (projected)	<u>(4,540,490)</u>	<u>(863,634)</u>
Budgetary fund balance as 12/31/2026 (projected)	<u>2,878,691</u>	<u>4,540,551</u>

**CITY OF HARRISBURG
SUMMARY MID-YEAR REVIEW - NEIGHBORHOOD SERVICES FUND
JULY 31, 2026**

[illegible]

CITY OF HARRISBURG
SUMMARY MID-YEAR REVIEW - GENERAL FUND
JULY 31, 2026

	Current 2026 <u>Budget</u>	Actuals thru YTD <u>7/31/2026</u>	Projection for <u>FY 2026</u>	
<u>DESCRIPTION</u>				
RE Taxes	16,605,200	14,610,114	16,588,587	
RE Transfer Tax	1,125,000	774,407	1,125,000	
Hotel Tax	1,000,000	-	1,000,000	
EIT	18,937,969	10,623,086	19,554,455	
LST	6,868,170	3,598,885	6,652,655	
Mercantile/Business Privilege Taxes	8,700,000	5,585,528	8,681,417	
Dept. of Administration	469,882	268,253	437,265	
Dept. of Building and Housing	1,900,000	1,453,029	2,265,958	
Dept. of Public Safety	2,000,000	1,114,969	1,911,376	
Dept. of Public Works	617,671	12,365	618,174	
Dept. of Parks/Recreation	18,566	7,048	10,000	
Fines and Forfeits	858,329	488,300	954,001	
Licenses and Permits	305,000	158,848	292,510	
Rental Revenue	95,481	165,642	181,870	
Intergovernmental Revenue	18,850,000	7,000,200	18,850,000	includes additional \$7,000,000 in capitol fire protection allocation
Misc Revenue, including ins recovery	12,665,900	3,260,909	12,024,793	includes \$8,798,024 in anticipated ins proceeds - BSM project
Interest Income	650,000	392,532	689,698	
Other Financing Sources	75,000	417	75,000	
Interfund Transfers	11,490,844	-	11,490,844	includes \$6,000,000 in anticipated RACP award - FNB Field upgrade
Total Revenue	103,233,012	49,514,532	103,403,603	

City Council	573,296	263,909	452,746
Office of the Mayor	728,013	303,048	568,732
City Controller	185,441	106,966	184,124
City Treasurer	768,159	452,560	707,714
Office of the City Solicitor	1,384,688	666,705	1,306,579
Business Administrator	386,235	106,868	252,119
Bureau of Financial Management	880,884	359,461	756,892
Grants Management	181,410	95,147	155,095
Communications	528,163	247,162	469,806
Information Technology	3,687,511	1,843,064	3,580,516
Human Resources	729,412	315,257	641,030
Licensing, Taxation, Support	948,699	453,829	835,300
General Expenses	20,358,308	12,660,841	23,315,655
Interfund Transfers	5,300,333	659,364	7,622,110

Summary:

Cash FB @ 12/31/2025	14,363,623
Total 2026 projected revenue	103,403,603
Total 2026 projected expenses	(102,418,576)
Cash FB @ 12/31/2026	<u>15,348,650</u>

CITY OF HARRISBURG
SUMMARY MID-YEAR REVIEW - GENERAL FUND
JULY 31, 2026

<u>DESCRIPTION</u>	Current 2026 <u>Budget</u>	Actuals thru YTD <u>7/31/2026</u>	Projection for <u>FY 2026</u>
Bureau of Planning	523,199	183,828	438,700
Bureau of Codes	1,587,624	757,644	1,332,131
Business Resources Development	120,879	34,265	60,870
Bureau of Police	20,967,423	10,027,998	18,078,197
Bureau of Fire	15,564,455	6,873,477	15,642,889
Traffic and Engineering	4,476,230	1,603,606	3,580,893
Vehicle Management Center	4,325,066	2,003,373	3,875,509
Facilities Maint/Special Projects	27,153,357	7,757,308	16,981,709
Parks, Recreation, and Enrichment	1,955,761	812,422	1,579,260
Total Expenses	<u>113,314,546</u>	<u>48,588,102</u>	<u>102,418,576</u>

Capital Region Operations & Maintenance Facility and Transfer Center



Bid Release: September 2026

Bid Award: January 2027

Project Completion: Late 2029

www.rabbittransit.org/about/project/



A New Approach on Mobility

<https://www.rabbittransit.org/himc-project/>



High Intensity Mobility Corridors concept.
Identifies a backbone or a “core” to build out.



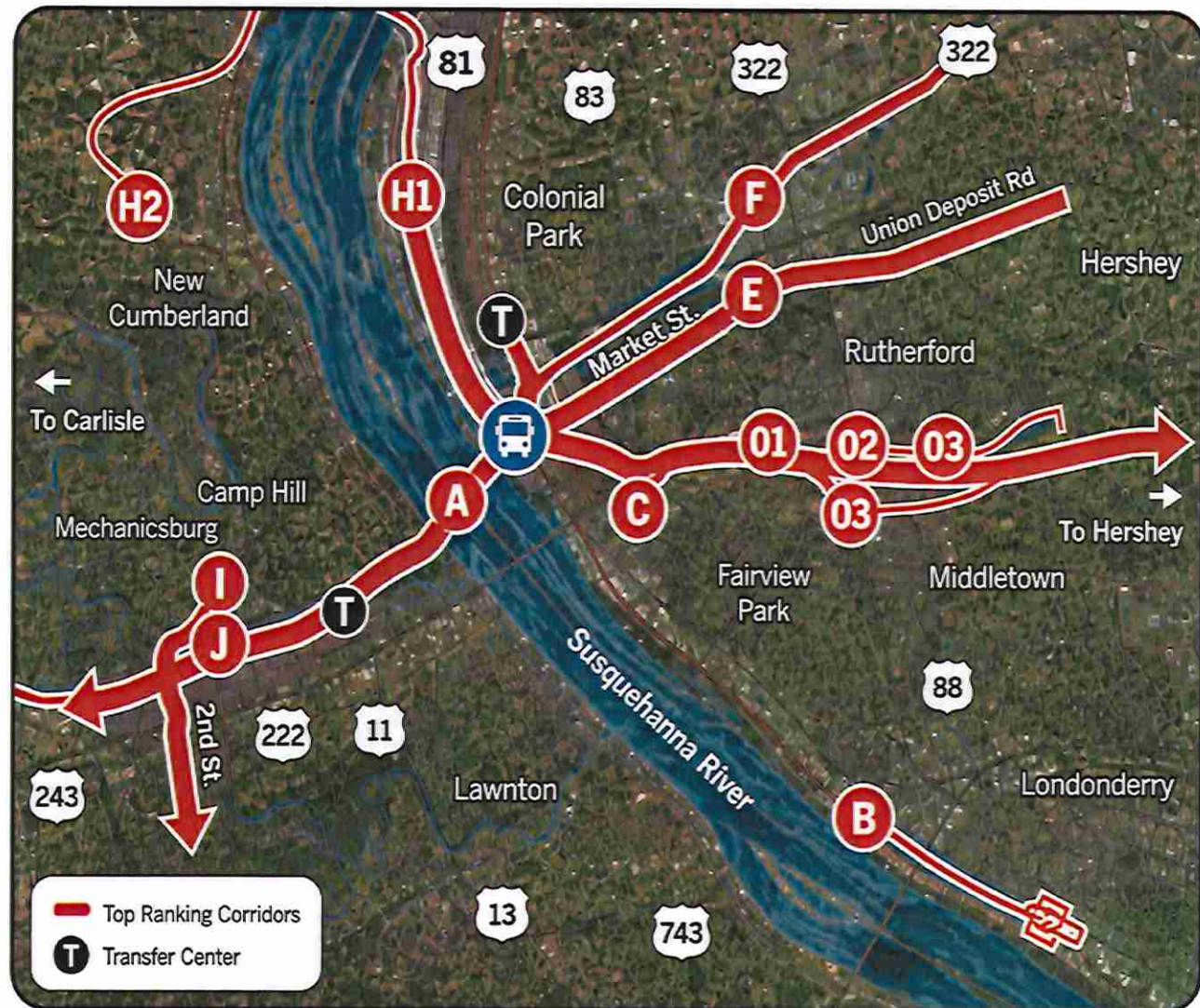
Strategic, corridor targeting model.



Shifts investment focus toward improving frequency.



Integrate service improvements and infrastructure planning with local public and private planning & development efforts.



HIMC: Focused Corridors. Stronger Connections.